

REGIONAL SEMINAR ON INTERNATIONAL TAX DEVELOPMENTS FOR EUROPE AND CENTRAL ASIA

COUNTRY-BY-COUNTRY REPORTING: IMPLEMENTATION, BENEFITS AND CHALLENGES

18 – 20 March 2025OECD Multilateral Tax Centre (MTC), Vienna

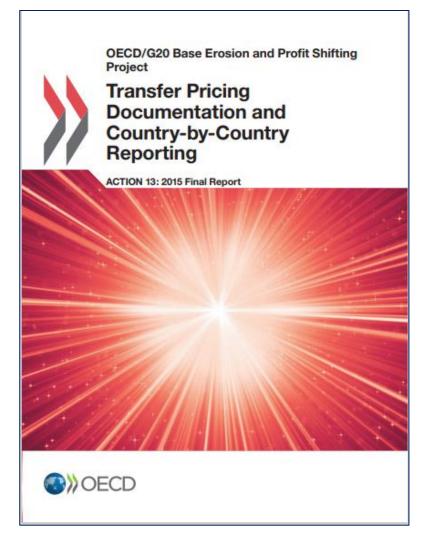




WHAT IS COUNTRY-BY-COUNTRY REPORTING?



What is CbC reporting?



- Under BEPS Action 13, MNEs file an annual countryby-country report (CbC report) including information on their activities, returns and tax paid in each jurisdiction in which they do business
- The CbC report is filed in the jurisdiction where the Ultimate Parent of the MNE is resident and exchanged with other jurisdictions under the Multilateral Convention (MAAC) or bilateral Double Tax Conventions or TIEAs
- Country-by-country reporting is a BEPS minimum standard
- The OECD Secretariat will support a jurisdiction at all stages of the implementation of CbC reporting



The scope of CbC reporting

- A CbC report must be filed by all MNEs with group revenues in excess of EUR 750 million (or equivalent in another currency)
- Around 8 000 MNEs are within the scope of CbC reporting
- A tax administration in a jurisdiction that meets the minimum standard will receive an annual CbC report on each of these groups with a resident entity or a PE in its jurisdiction
- Currently, around 120 jurisdictions have introduced a requirement for the filing of CbC reports and around 80 jurisdictions are receiving CbC reports each year through exchange of information



The content of a CbC report – Table 1

Overview of allocation of income, taxes and business activities by tax jurisdiction

Name of the MNE group:

Fiscal year concerned:

Currency used:

	Revenues										
Tax Jurisdiction	Unrelated Party	Related Party	Total	Profit (Loss) Before Income Tax	Income Tax Paid (on cash basis)	Income Tax Accrued – Current Year	Stated capital	Accumulated earnings	Number of Employees	Tangible Assets other than Cash and Cash Equivalents	



The content of a CbC report – Table 2

List of all the Constituent Entities of the MNE group included in each aggregation per tax jurisdiction

					MNE once										
								Main busin	ess activit	ty(ies)					
Tax Jurisdiction	Constituent Entities resident in the Tax Jurisdiction	Tax Jurisdiction of organisation or incorporation if different from Tax Jurisdiction of Residence	Research and Development	Holding or Managing IP	Purchasing or Procurement	Manufacturing or Production	Sales, Marketing or Distribution	Administrative, Management or Support Services	Provision of Services to unrelated parties	Internal Group Finance	Regulated Financial Services	Insurance	Holding shares or other equity instruments	Dormant	Other



The content of a CbC report – Table 3

Additional information

Name of the MNE group:

Fiscal year concerned:

Please include any further brief information or explanation you consider necessary or that would facilitate the understanding of the compulsory information provided in the Country-by-Country Report.



THE BUILDING BLOCKS OF CBC REPORTING



The building blocks of CbC reporting These do NOT have to be implemented in any particular order

A domestic requirement for the filing of CbC reports

An exchange network
(e.g. MAAC, DTCs or
TIEAs) & agreements for
the exchange of CbC
reports (e.g. CbC MCAA
or bilateral QCAAs)

Controls to ensure the confidentiality of CbC reports and the safeguarding of data

Controls to ensure the appropriate use of CbC reports

Domestic EoI tools and processes

Connection to the Common Transmission System

Domestic IT solutions to prepare and encrypt / decrypt files Tools to use CbC reports in risk assessment



The building blocks of CbC reporting Elements of the minimum standard

A domestic requirement for the filing of CbC reports

(e.g. MAAC, DTCs or TEAs) & agreements for the exchange of CbC reports (e.g. CbC MCAGO Or bilateral GCAAs)

controls to ensure the confidentiality of Cb reports and the afeguarding of date

controls to ensure the appropriate use of CbC reports

Domestic EoI tools and processes

Connection to the ommon Transmission
System

Domestic IT solutions to prepare and encrypt / decrypt files Tools to use CbC reports in risk assessment



The building blocks of CbC reporting Support is available across all building blocks

A domestic requirement for the filing of CbC reports

(e.g. MAAC, DTCs or TEAs) & agreements for the exchange of CbC reports (e.g. CbC MCAR)

controls to ensure the confidentiality of Cb reports and the afeguarding of date

Sontrols to ensure the appropriate use of CbC reports

Domestic EoI tools and processes

Connection to the ommon Transmissic System

Pomestic IT solutions
to prepare and
encrypt / decrypt file

Tools to use CbC reports in risk assessment



THE BENEFITS OF COUNTRY-BY-COUNTRY REPORTING...

...AND TOOLS PROVIDED TO SUPPORT THE EFFECTIVE USE OF CBC REPORTS



Benefits of CbC reporting

- Tax administrations often struggle in obtaining information on the global operations of MNEs operating in their jurisdiction
- This makes assessing whether an MNE poses a risk to that jurisdiction difficult
- CbC reporting provides tax administrations with unprecedented information on large MNEs with operations in their jurisdiction
- The use of CbC reports by tax administrations has facilitated:
 - the development of guidance and common risk assessment tools to support the use of data
 - bilateral and multilateral conversations between tax administrations to ensure compliance
 - greater voluntary compliance as MNEs know data on their activities is available
- Many of the most commonly used indicators that an MNE may be (or may not be) high risk can be identified using data in its CbC report



Useful possible risk indicators that may be detected using the data contained in a CbC report

The size of the footprint of a	n
MNE in a jurisdiction	

in jurisdictions with a low effective tax rate

An MNE has a high value/proportion of related party revenues in a jurisdiction

MNE has jurisdictions with significant profits but little substantial activity

An MNE has jurisdictions with significant profits but low tax accrued

An MNE has jurisdictions with significant activities but low profits (or losses)

An MNE has activities in a jurisdiction which poses a BEPS risk (jurisdictions of interest)

Data in a CbC report is inconsistent with that previously provided by entities in an MNE

There are changes in an MNE's structure, including the cation of assets or activities

IP is separated from related activities within an MNE

An MNE has marketing entities located outside its key markets

An MNE has procurement entities located outside its key manufacturing locations

An MNE's results in a jurisdiction deviate from potential comparables

An MNE's results in a jurisdiction do not reflect market trends

Income tax paid is consistently lower than income tax accrued in some jurisdictions

An MNE includes dual resident entities

An MNE includes entities with no tax residence

An MNE has "stateless revenues"

An MNE has activities in a jurisdiction that are limited to those that pose less risk

Many, many others......

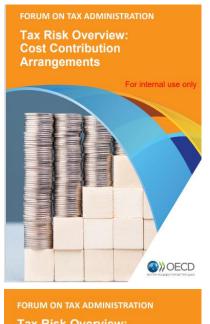


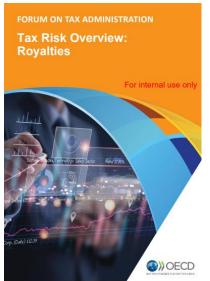
Transfer Pricing Tax Risk
Overviews (TROves): Describe
the risk indicators and sources of
data most commonly used in risk
assessing seven key TP areas



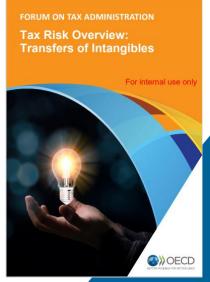














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CbC reporting Handbook on
Effective Tax Risk Assessment:
Describes how a CbC report can
be used to detect these and
other risk indicators

Chapter 4

Incorporating CbC Reports Into a Tax Authority's Tax Risk Assessment Framework

 This chapter considers how CbC Reports may be incorporated into a jurisdiction's tax risk assessment framework, looking at three levels of detail, considering:

- at a high level, different approaches to tax risk assessment that may be applied
- at a middle level, different ways in which CbCR information can be used to detect indicators of tax risk within these approaches
- at a detailed level, different tax risk indicators that may be detected.

Using CbC Reports within different approaches to tax risk assessmen

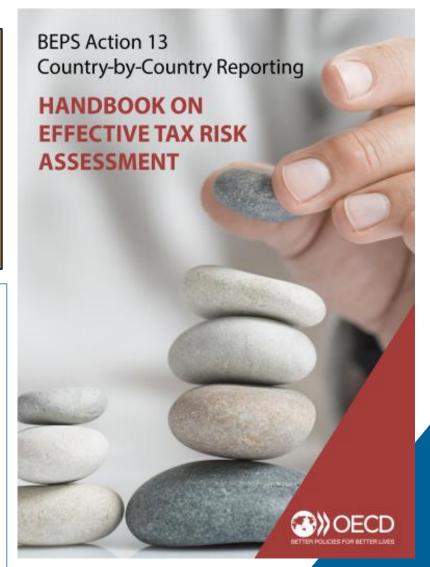
33. Tax authorities currently adopt a variety of approaches to tax risk assessment and may look to make changes to these approaches following the introduction of CbC Reporting (e.g. some tax authorities have introduced centralised processes for risk assessment sing CbC Reports in order to ensure the appropriate use of CbCR information. For jurisdictions with mature transfer pricing risk assessment and audit procedures, CbCR information will play a useful role in enhancing and corroborating those processes. For strong basis for developing such procedures. Irrespective of the overall framework for tax risk assessment applied, CbCR information can be incorporated into it and has the potential to add important value in each case. This is in particular where CbCR information is used alongside and in combination with data from other sources, as considered later in this

34. The ways in which CbC Reports can be incorporated into a tax authority's risk assessment processes will depend upon the overall framework in place, but examples of how this may be done include the following.

The tax authority in the jurisdiction where the ultimate parent entity of an MNE group is resident will typically receive the groups ChC Report within 12 months of the end of the group's reporting fiscal year, with the exact timing depending upon the filing deadline under domestic rules. This tax authority them exchanges the ChC Report with other jurisdictions where the group has activity (subject to conditions) within 15 months of the end of the group's reporting fiscal year (or within 18 months in the first year of reporting). Where a tax authority conducts a risk assessment before a taxpasper's tax return is filed, the group's ChC Report will not yet have been received for the year under consideration. However, once the ChC Report is received, it may be used by the tax authority to text the assumptions used

Tax risk indicators that may be detected using a CbC Report

Potential tax risk indicator	What this could mean	How else it might be explained
The footprint of a group in a jurisdiction	A group with a small footprint may have less potential to pose significant tax risk	A low footprint on a CbC Report could be misleading if the activities in a jurisdiction are more significant. This should be corroborated against other information and the experience of the tax compliance team.
A group's activities in a jurisdiction are limited to those that pose less risk	A group's activities in a jurisdiction may be of a type that are subject to a lower level of tax (e.g. where dividends and gains earned by a holding entity benefit from a participation exemption)	An entity whose main activity would typically pose lower tax risk may still engage in BEPS. Other available information should be considered for indicators that taxable income in the jurisdiction should be higher.
There is a high value or high proportion of related party revenues in a particular jurisdiction	A high value or proportion of related party revenues might mean that even a small transfer pricing error could have a significant tax impact.	Groups may include entities that deal wholly or mainly with related parties for commercial reasons
The results in a jurisdiction deviate from potential comparables	Differences between a jurisdiction and the chosen comparable could be driven by BEPS	The chosen comparable may be unreliable, or there may be commercial factors to explain any difference
The results in a jurisdiction do not reflect market trends	Results may be being distorted by BEPS activity	Results may be being impacted by commercial considerations
There are jurisdictions with significant profits but little substantial activity	Profits may have been shifted away from the jurisdiction where the underlying economic activity is occurring	There may be commercial reasons why results in a jurisdiction may seem high relative to the activity measures in a CbC Report (e.g. due to tangible assets being heavily depreciated, or intangible assets that are not disclosed)
There are jurisdictions with significant profits but low levels of tax accrued	A low effective tax rate to indicate that a group is using BEPS to shelter taxable income	Non-BEPS reasons may explain low levels of tax accrued (e.g. accelerated tax depreciation)
There are jurisdictions with significant activities but low levels of profit (or losses)	Profits that are attributable to a jurisdiction may be being shifted to a jurisdiction where they are taxed more favourably	Some activities within a group may be more asset-intensive or staff- intensive than others (e.g. administrative functions may have a low profit per employee compared to the group)
A group has activities in jurisdictions which pose a BEPS risk	A group may be engaged in a known BEPS-related activity	There may be non-BEPS reasons to explain why a group has activities in a particular jurisdiction

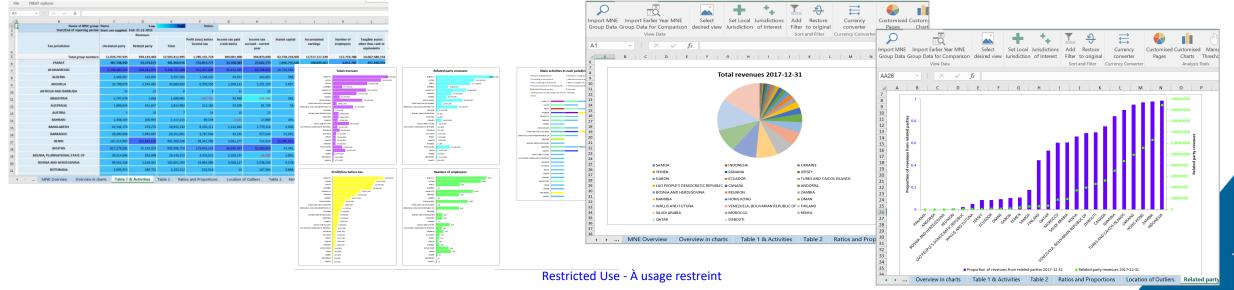




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CbC reporting Handbook on
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CbC reporting Tax Risk
Evaluation & Assessment Tool
(TREAT): An Excel-based risk
assessment tool provided at zero-cost
that supports tax administrations with
different levels of experience





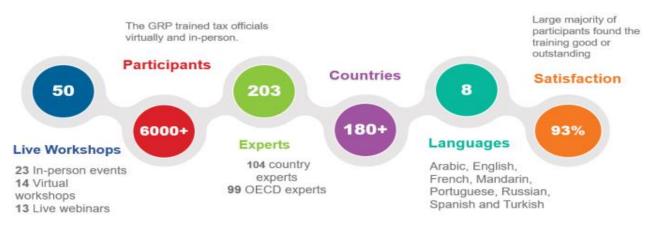
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Global Relations Programme:
Online, virtual and in-person
training events to support the
effective use of CbC reports
and wider risk assessment
capacity

2023 Live GRP Workshops





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CbC reporting risk assessment workshops: An opportunity to share approaches, experience and findings with other tax administrations





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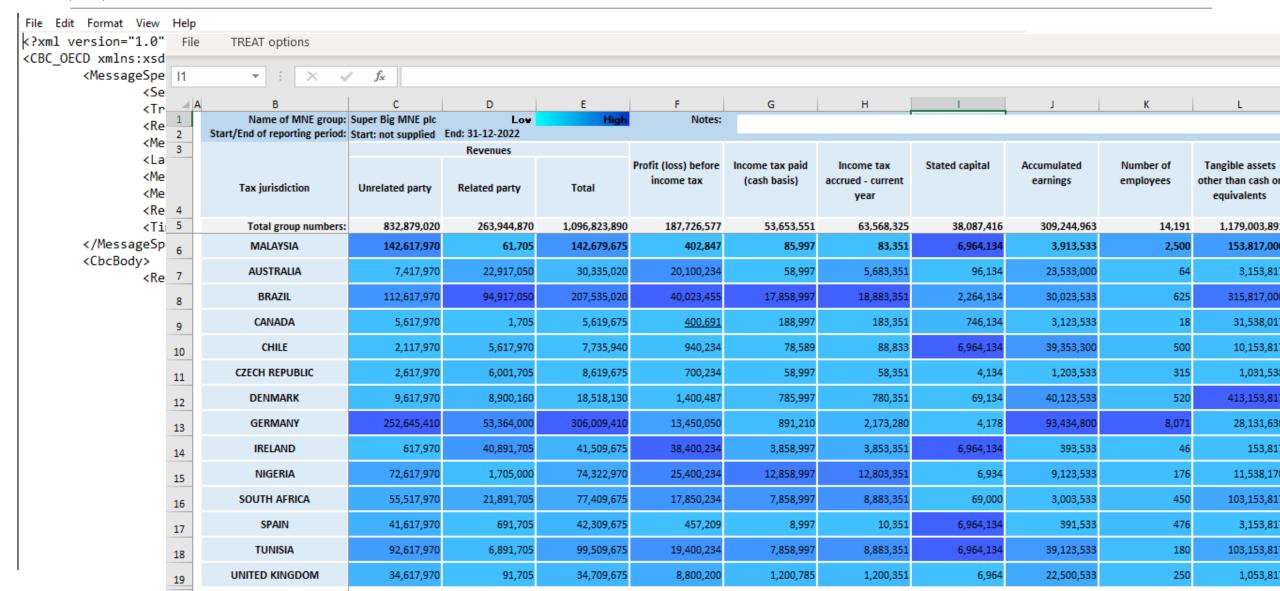
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Tax Inspectors Without
Borders (TIWB) CbC Reporting
Pilot: Practical support in the
use of real CbC reports from
experienced specialists



The CbC reporting TREAT: Five benefits to a tax administration First, presentation of a CbC report in a readable format





The CbC reporting TREAT: Five benefits to a tax administration Second, automated summary of key facts

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4 A	В	С	D	Е	F	G	н	ı	J	K	L _A
1 2	Name of MNE group: Start/End of reporting period: Ultimate Parent Entity/Reporting Currency used: File type Filed by MNE in:	Start: not supplied UPE: not supplied EUR Primary Filing - New	End: 31-12-2022 RE: not supplied			Notes:					
8		Unrelated party	Related party	Total	Profit (loss) before income tax	Income tax paid (cash basis)	Income tax accrued - current year	Stated capital	Accumulated earnings	Number of employees	Tangible other than equival
9	Global numbers	832,879,020	263,944,870	1,096,823,890	187,726,577	53,653,551	63,568,325	38,087,416	309,244,963	14,191	1,179,00
10	Local jurisdiction numbers	142,617,970	61,705	142,679,675	402,847	85,997	83,351	6,964,134	3,913,533	2,500	153,817
11	Local numbers as a %age of global numbers	17.12%	0.02%	13.01%	0.21%	0.16%	0.13%	18.28%	1.27%	17.62%	13.05
12	Aggregated numbers for JOIs	13,035,940	22,918,755	35,954,695	20,500,925	247,994	5,866,702	842,268	26,656,533	82	34,691,
13	Agg. Number for JOIs as a %age of global numbers	1.57%	8.68%	3.28%	10.92%	0.46%	9.23%	2.21%	8.62%	0.58%	2.94
14	Number of jurisdictions present in the report	14									
15	Number of constituent entities	25									
16	Number of potential dual resident entities	0									
17	Number of stateless entities	0									
18 19	Location of key activities	Research and Development (1)	Holding or managing IP (1)	Purchasing or procurement (2)	Admin., management or suppport services (1)	Internal Group Finance (2)	Insurance (2)				
19 20		SOUTH AFRICA (1)	IRELAND (1)	GERMANY (1) SPAIN (1)	CZECH REPUBLIC (1)	BRAZIL (1) GERMANY (1)	DENMARK (1) TUNISIA (1)				
201				SPAINTH		GERMANY III	TUNIONTH				

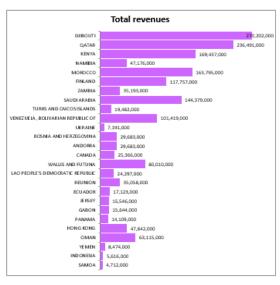


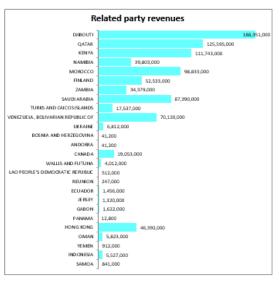
The CbC reporting TREAT: Five benefits to a tax administration Third, detection of common errors

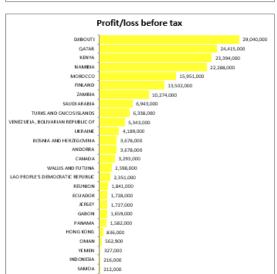
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1 2 3 4 5 6	Name of MNE group: Start/End of reporting period: Ultimate Parent Entity/Reporting Currency used: File type: Filed by MNE in:	Start: not supplied UPE: not supplied EUR Primary Filing - New	End: 31–12–2022 RE: not supplied				N otes:					
7	Number of jurisdictions	14										
8	Number of constituent entities	25										
9	Number of unique TINs	24										
10	Number of non-unique TINs	1										
11	Number of "blank" TIN fields	0										
12	Number of NOTIN entries	0										
13	Jurisdictions appearing in Table 2 data but not Table 1 data (or vice versa)	-										
14	Number of unique currency codes	1	EUR									
15	Jurisdictions where total revenue is not equal to related party plus		(Related + Unrelated party revenue) -									
16	Zero financials but active entities	No	-									
17	Financials but no active entities	No										
18	Less than two jurisdictions included	No										
19	Entities with activity "other" and no additional information supplied	0										
20	Jurisdictions with negative revenues	-										
21	Total revenue below 750 mn. or above 100 bn.	No										
22	More than 10,000 employed in any jurisdiction	No										
23	More than 200,000 total employed in all jurisdictions	No										
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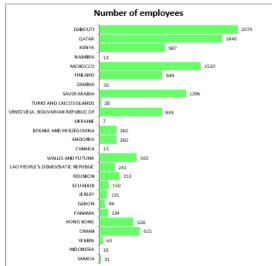


The CbC reporting TREAT: Five benefits to a tax administration Fourth, immediate presentation of most commonly used analyses





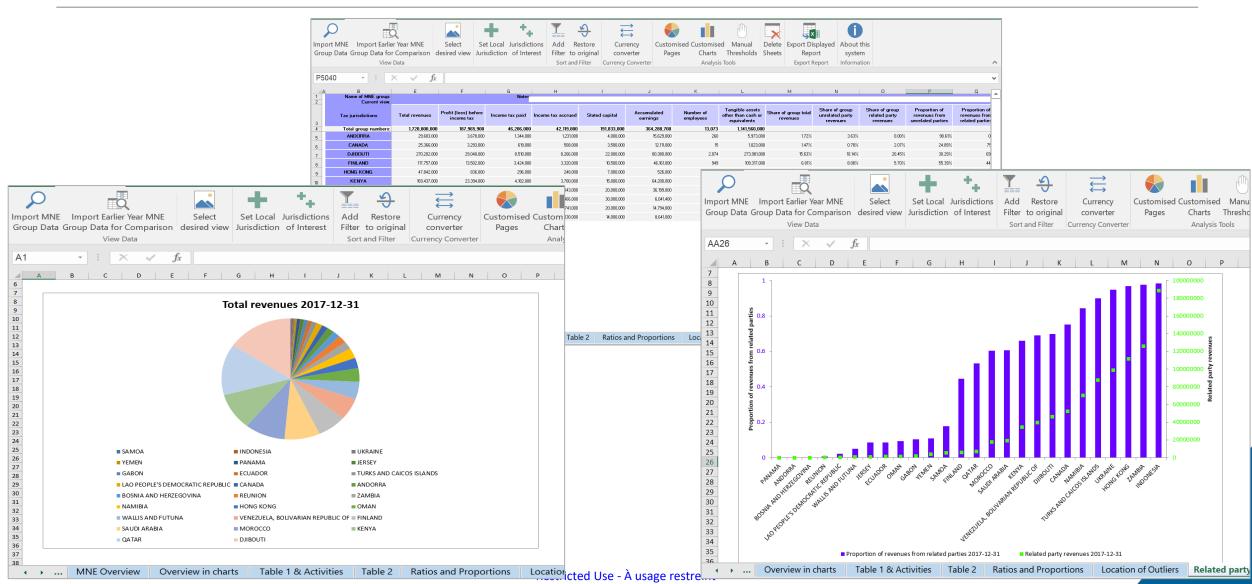








The CbC reporting TREAT: Five benefits to a tax administration Fifth, user-defined charts for presentation of specific data





STATUS OF COUNTRY-BY-COUNTRY REPORTING IMPLEMENTATION



CbC Reporting – current status of implementation IF as a whole compared with low/middle income members*

120 IF members (82%)
have introduced a CbC
reporting filing
obligation

105 IF members (71%) have signed the CbC MCAA

89 IF members (61%)
have been approved
for the reciprocal
automatic exchange of
information (AEOI)

80 IF members (54%) are in a position to receive CbC reports on foreign headed MNEs under AEOI

54 low/middle income
IF members (72%)
have introduced a CbC
reporting filing
obligation

40 low/middle income
IF members (53%)
have signed the CbC
MCAA

32 low/middle income
IF members (43%)
have been approved
for the reciprocal
automatic exchange of
information (AEOI)

29 low/middle income IF members (37%) are in a position to receive CbC reports on foreign headed MNEs under AEOI

^{*} Of 147 IF members, 75 (51%) are low- or middle-income economies according to the World Bank Atlas method and the DAC list



A phased implementation within the IF

First, it was critical that jurisdictions where MNEs were headquartered implemented rules to require the filing of CbC reports

This has been achieved and we are confident that CbC reports on substantially all in-scope MNEs are now available for exchange

Now, it is critical that jurisdictions which could benefit from data in CbC reports are able to receive them and use them

BUT many low- and middle-income jurisdictions face challenges that are still not fully understood



PURPOSE OF THE PEER REVIEW



What is the purpose of the Action 13 CbC reporting Peer Review?

- Allows for early detection of areas where additional support may be needed
- Helps ensure the international exchange process operates smoothly
- Enables jurisdictions to resolve issues, through the peer input process
- Gives assurance to jurisdictions that confidential data is safeguarded



HOW DOES THE PEER REVIEW WORK?



The peer review process

September

The annual process begins with a self-assessment questionnaire sent to all IF member jurisdictions.

October

Jurisdictions return completed self-assessment questionnaires.

November

Jurisdictions are invited to provide peer input on other IF members.

September

The approved compilation of peer review reports is published on the OECD website.

July

A compilation of peer review reports is sent to the Inclusive Framework for approval.

June

The CbC Reporting
Group meets to
discuss and agree any
peer review reports
that were not
approved earlier.

December to May

The Secretariat works
with jurisdictions to
address possible
concerns, remove
recommendations
and finalise their peer
review reports.

Batches of peer review reports are sent to the CbC Reporting Group for its agreement, typically in December, February and April.



HOW THE SECRETARIAT CAN ASSIST



How the Secretariat can assist

- Develop an action plan in conjunction with your staff, to outline and agree the key items to be addressed and the order of priority
- Review of draft legislation, secondary guidance, and other such legislative items to ensure compliance with the Minimum Standard and avoid recommendations in the peer report
- Assistance in drafting exchange of information processes and procedures for tax administration staff to ensure compliance with the Minimum Standard
- Assistance in drafting appropriate use processes and procedures for tax administration staff to ensure compliance with the Minimum Standard
- Assistance with signing and submitting the MCAA to ensure exchange relationships are in effect
- Coordination with other OECD teams, e.g. the Global Forum, to schedule confidentiality
 assessment, or the EOI team, for assistance with CTS and exchanging data
- Provision of training, technical assistance and support in all areas relating to Action 13 and CbC reporting
- Once the Minimum Standard is implemented, training and support in using the data contained in a CbC Report for high level risk assessment



Questions and comments



THANK YOU

For more information:

- Contact us by e-mail: ctp.contact@oecd.org
- Wisit our public website: www.oecd.org/tax
- ☑ Sign-up to our tax news alerts: http://oe.cd/taxnews-signup