



DRAFT AGENDA

All times are (CEST+1)

TUESDAY, 14 OCTOBER 2025

17:00 – 22:00 Registration

› Venue: Ballroom Foyer (6th floor)

Information and Conference material will be available at the Information & Registration Desk

17:00 – 17:30 Briefing for online speakers

› Online Platform: Microsoft Teams

A briefing session for online speakers and moderators will provide the latest information about the running of the event and its sessions and clarify any questions/issues that may still be pending.

18:00 – 18:30 Briefing for in-person speakers, panellists and moderators

› Venue: BALLROOM (6th floor)

A briefing session for speakers and moderators, who are attending the IOTA Conference in person, will provide the latest information about the running of the event and its sessions and clarify any questions/issues that may still be pending.

19:00 – 21:00 Welcome Reception

› Venue: Ballroom Foyer (6th floor)

Welcome Reception will be held in the foyer of the Ballroom of the Hotel. Meet and greet your fellow delegates and speakers at this cocktail reception. Dress code: business attire.

WEDNESDAY, 15 OCTOBER 2025

08:00 – 08:30 Briefing for speakers, panellists and moderators

› Venue: Ballroom and Microsoft Teams platform

A briefing session for speakers and moderators who were unable to attend the session on 14 October 2025, the latest information about the running of the event and its sessions and clarify any questions/issues that may still be pending.

**08:30 – 09:00 Registration**

› Venue: Ballroom Foyer (6th floor)

Information and Conference material will be available at the Information & Registration Desk

08:30 – 09:00 Connection and access to the Microsoft Teams platform by online participants

› Online live broadcast: Microsoft Teams

Registered online participants will be able to connect before the start of the event and test the access and available functionalities of the MS Teams platform.

09:00 – 09:20 Official Opening of the Conference

› Venue: BALLROOM (6th floor)

The opening session will include opening statements to be delivered by senior officials from government bodies of Estonia, the IOTA Presidency and the IOTA Secretariat.

- Mr. Raigo Uukkivi, Director General, Estonian Tax and Customs Board
- Mr. Ferenc Vágújhelyi, the IOTA President
- Mrs Alix Perrignon De Troyes, Executive Secretary of IOTA

09:20 – 10:20 Session 1 – Creating a Real-Time Economy Ecosystem in Estonia

› Venue: BALLROOM (6th floor)

This session will focus on a vision for an Estonian real-time economy and national measures/initiatives taken to build a real-time economy and support a digital ecosystem, thus transforming how businesses interact with tax authorities.

- Government authorities and partner institutions of Estonia
- Estonian Tax and Customs Board
- Q&A

10:20 – 11:10 Session 2 – Real-Time Economy and Real-Time Taxation, Where We Stand: The International Perspective

› Venue: BALLROOM (6th floor)

In this session, representatives from international partner and regulatory organisations will provide updates on the current legislative landscape and the progress of implementing VAT in the Digital Age (VIDA) and Tax Administration 3.0. They will share findings from IOTA members, highlighting key challenges, obstacles, and success stories in moving toward real-time economy solutions. The session will also offer insights into cross-border practices, international cooperation, and leading examples of effective implementation. The focus will be on the current state of play and practical implementation challenges.

- OECD Centre for Tax Policy and Administration
- EU Commission's Directorate-General for Tax and Customs Union
- International Monetary Fund
- CIAT
- Q&A

**11:10 – 11:20 Commemorative Photo**

› Venue: BALLROOM (6th floor)

The location and arrangements of the commemorative photo will be announced during the plenary session.

11:20 – 11:40 Networking and Refreshment Break

› Venue: Ballroom Foyer (6th floor)

The break will provide an opportunity for delegates to mingle and network with other attendees.

11:40 – 12:30 Session 3 – Walk through the IOTA Expo “Real-Time Tax Compliance Solutions”

› Venue: BALLROOM (6th floor)

An exhibition will run in parallel with the Conference, showcasing technological advancements that empower tax administrations on their tech transformation journey toward a real-time economy.

12:30 – 13:30 Session 4 – A Path to Tax Compliance in Real-Time: Best Practices and Future-Proof Solutions

› Venue: BALLROOM (6th floor)

As digital reporting requirements spread globally, countries are shifting towards real or near real-time data reporting. This plenary session will explore the journey of tax administrations towards a real-time economy through the lens of a real-time tax compliance process, highlighting countries' experiences in the implementation of new technologies, the motivations behind their transition, roadmaps adopted, and the challenges encountered. By examining diverse approaches and solutions, the session aims to provide strategic insights for meeting real-time tax compliance demands.

- Country 1
- Country 2
- Country 3
- Q&A

13:30 – 14:30 Networking Lunch

› Venue: Ballroom Foyer (6th floor)

Networking lunch will be provided at the venue. This will be an excellent opportunity to connect and network with the Conference delegates and fellow colleagues.

14:30 – 15:30 Session 5 – Real-Time Tax Compliance: Tech & Business Perspective

› Venue: BALLROOM (6th floor)

This session will focus on the process of continuous tax compliance and the impact on taxation. It will provide a perspective of the technological community, supporting the implementation of real or near real-time data reporting, enhancing transparency and enabling immediate tax assessments. The session will also examine the process of



continuous tax compliance from the perspective of the business community, understanding the challenges of reliability, consistency and automation of data while trying to reduce compliance costs.

- Business 1
- Business 2
- Business 3
- Q&A

15:30 – 16:00 Networking and Refreshment Break

› Venue: Ballroom Foyer (6th floor)

The break will provide an opportunity for delegates to mingle and network with other attendees.

16:00 – 17:30 Session 6 – The Transition to Real-Time Tax Compliance: Case Studies (Parallel Sessions)

› Venue: Breakout rooms: BALLROOM, TARTU, TORNIMÄE I+II (6th floor)

This session will consist of 3 parallel sessions covering different aspects of the real-time tax compliance implementation process in tax administrations, including re-designing tax processes, improving tax data analytics and leveraging the technology.

Parallel session 6A: Transition to Real-Time Tax Compliance: Implementation and Business Engagement

› Venue: Conference room: BALLROOM (6th floor)

Technological advancements and real-time data reporting are transforming how businesses interact with tax authorities. In this session, presentations from tax administrations and business representatives will address how changes in the taxation system affect business operations and explore the new compliance tools that offer advanced functionalities like secure transaction recording and real-time tax computation boosting efficiency and reducing costs.

- E-invoicing vs. E-receipts – overcoming difficulties related to data transmission, data maturity and integrity
 - Operative implication in compliance and service delivery (filing, refunds)
 - Administrative Burden: short-term burden on businesses and tax administrations can be high, particularly during the transition phase.
 - Technological Infrastructure & Costs: businesses—especially SMEs—struggle with the cost and complexity of upgrading their IT systems.
- Speaker 1
 - Speaker 2
 - Speaker 3
 - Q&A

Parallel session 6B: Advanced Data Analytics: Driving the Change

› Venue: Breakout room: TARTU (6th floor)



This parallel session will consist of presentations from three countries covering their approaches to utilizing real-time data analytics. These presentations will focus on how tax authorities are managing the process (particularly on transactional data), improving both enforcement and service delivery.

- Monitoring Economic Activities Continuously through live data feeds from e-invoicing systems, payment platforms, and point-of-sale systems.
- Identifying Compliance Risks Promptly: how advanced analytics and AI can be applied to real-time data to flag, e.g. underreporting of income, fraudulent invoices, and VAT refund abuse.
- Responding Swiftly to Emerging Issues: how to intervene early when compliance issues arise, issuing targeted alerts or guidance to specific taxpayers or industries.
- Speaker 1
- Speaker 2
- Speaker 3
- Q&A

Parallel session 6C: Real-Time Economy and Timely Revenue Collection: cases of operational implementation

› Venue: Breakout room: TORNIMÄE I+II (6th floor)

Faster inflows of immediate or near-instant tax reporting and payment will have beneficial effects on tax collection, reducing revenue leakage from fraud and late declarations. This parallel session will contain presentations from three countries covering the changes in operations needed to support an effective, timely revenue collection.

- Real-Time Monitoring of Taxpayer Behaviour: It will enable authorities to track tax obligations continuously, adjusting risk models and audits based on live data.
- Stronger Enforcement Capabilities: Timely detection of irregularities or tax gaps allows early intervention before losses accumulate.
- Operational Efficiency: The automation of tax processes will reduce administrative burdens for both tax authorities and taxpayers.
- Speaker 1
- Speaker 2
- Speaker 3
- Q&A

17:30 **End of Day 1**

19:00 – 22:00 **Gala Dinner**

Information about the location and venue of the Gala Dinner will be provided at a later stage. Dress code – formal attire.



THURSDAY, 16 OCTOBER 2025

08:30 – 09:00 Connection and access to the Microsoft Teams platform by online participants

› Online live broadcast: Microsoft Teams

Registered online participants will be able to connect before the start of the event and test the access and available functionalities of the MS Teams platform.

09:00 – 09:10 Recap of Day 1 and introduction to Day 2

› Venue: BALLROOM (6th floor)

The IOTA Secretariat will share some thoughts on Day 1 and expectations for Day 2.

09:10 – 09:40 Session 7 - Feedback from the Parallel sessions (in Plenary)

› Venue: BALLROOM (6th floor)

Moderators of the Parallel Sessions on Day 1 will share feedback on those sessions in the Plenary.

09:40 – 11:10 Session 8 – Utilizing Real-Time Data: Country Approaches and AI Possibilities

› Venue: BALLROOM (6th floor)

Real-time data refers to the immediate processing and analysis of data as it is generated. Advanced technological solutions, like machine learning and AI, process transactional data (e.g., digital invoices, bank transactions) instantly and allow tax authorities to detect underreporting, misclassifications, or suspicious activity immediately, and effectively develop measures to improve compliance.

In this session, presentations from participating countries will focus on the approaches taken, AI possibilities in real-time economies, ethical implications, challenges faced, and expected benefits, sharing operational advancements in the journey to real-time taxation.

- Country 1
- Country 2
- Country 3
- Country 4
- Q&A

11:10 – 11:40 Networking and Refreshment Break

› Venue: Ballroom Foyer (6th floor)

The break will provide an opportunity for delegates to mingle and network with other attendees.

11:40 – 13:00 Session 9 – Real-Time Economy for Faster and Smarter Tax Collection

› Venue: BALLROOM (6th floor)

This session will explore how real-time taxation—using live data like invoices and payments—can help tax administrations collect revenue more efficiently and on time.



Speakers will share practical examples of how technology is being used to meet these new demands, and how these changes can also influence better tax policy design.

- Country 1
- Country 2
- Country 3
- Q&A

13:00 – 14:10 **Networking Lunch**

› Venue: Ballroom Foyer (6th floor)

Networking lunch will be provided at the venue. This will be an excellent opportunity to connect and network with the Conference delegates and fellow colleagues.

14:10 – 15:00 **Session 10 - Real-Time Taxation – Public-Private Lessons Learned (Panel Debate)**

› Venue: BALLROOM (6th floor)

This panel debate will share real stories from tax administrations and private companies about working together to create real-time tax systems. Learn what went well, what was challenging, and how software providers and other partners helped make it happen. A practical session for anyone interested in modern tax solutions.

- Country 1
- Country 2
- Business 3
- Q&A

15:00 – 15:30 **Networking and Refreshment Break**

› Venue: Ballroom Foyer (6th floor)

The break will provide an opportunity for delegates to mingle and network with other attendees.

15:30 – 16:45 **Session 11 – Global Developments in Interoperability for Real-Time Economy and Data Exchanges (Panel discussion)**

› Venue: BALLROOM (6th floor)

Countries and jurisdictions around the world use different standards for e-invoicing and data formats, complicating cross-border business operations and international tax compliance.

This session will feature a combination of keynote speeches and a panel discussion among speakers from international partner organisations and observers highlighting the international implications of the Real-Time Economy on interoperability and standardisation, as well as on administrative cooperation and cross-border data exchange.

- Speaker 1
- Speaker 2



- Speaker 3
- Speaker 4
- Q&A

16:45 – 17:10 Session 12 – Future perspectives

› Venue: BALLROOM (6th floor)

This session will summarise the future implications of the real-time economy from the tax administrations' perspective (how this transformation will affect tax administrations of the future), as well as requirements for adapting regulatory frameworks and effectively integrating tax processes into taxpayers' ecosystems.

17:10 – 17:20 Closing remarks

› Venue: BALLROOM (6th floor)

This session will include concluding statements and remarks on the issues examined and discussed at the IOTA Conference.