IOTA Workshop

"Use of data received through (spontaneous or automatic) exchange of information on foreign assets in enforcement procedures"

4-5 November 2026
Budapest, Hungary

DRAFT AGENDA

TUESDAY, 3 NOVEMBER 2026

18:00 – 18:45 | Preparatory meeting with speakers and panellists
Location: Blaha Lujza Ballroom 1&2

WEDNESDAY, 4 NOVEMBER 2026

09:00 – 9:30 | Opening Session: Welcome & Introduction to the Workshop

Location: Blaha Lujza Ballroom 1&2

The workshop will be opened by the IOTA Secretariat, welcoming participants, outlining the agenda, and highlighting the objectives and expected outcomes of the event.

- Mr Anders Obrink and Mr Alexandros Roukalis, IOTA Secretariat

09:30 – 10:00 | Ice-breaking Session: Getting to Know You

Location: Conference Room Blaha Lujza Ballroom 1&2

Brief introduction of delegates, their needs and expectations from this workshop. This interactive session will be conducted as open space group discussions in the plenary room.

- All delegates

10:00 – 10:40 | Keynote Session: The Growing Role of Exchange of Information in Tax Debt Management and Enforcement

Location: Blaha Lujza Ballroom 1&2

This keynote will set the scene for the workshop by exploring how the increasing availability of information exchanged between tax administrations is influencing debt management and enforcement activities. It will provide a strategic perspective on emerging opportunities, challenges, and future developments in the use of foreign asset information for debt recovery. The presentation will also address trends, policy considerations, and the evolving role of data-driven enforcement.

- Keynote Presentation (*international partner organisation, member tax administration to be confirmed*)
- Q&A Session

10:40 – 11:15 Coffee Break & Commemorative photo

Location: Foyer

11:15 – 11:55 Country Experience 1: Using Automatically Exchanged Information to Identify Foreign Assets and Support Recovery Actions

Location: Blaha Lujza Ballroom 1&2

This session will focus on practical experiences in using information received through automatic or spontaneous exchange mechanisms to identify debtors' foreign assets and support enforcement actions. The presentation will focus on operational approaches, workflows, and examples demonstrating how exchanged information contributes to more effective recovery activities.

- Country Presentation (*member tax administration to be confirmed*)
- Q&A Session

11:55 - 12:45 Country Experience 2: Operational Models for Processing Exchange of Information Data in Debt Management Functions

Location: Blaha Lujza Ballroom 1&2

Tax administrations often face challenges in turning exchanged information into actionable intelligence. This session seeks to present country experience on organisational structures, business processes, and operational practices that enable the effective processing, analysis, and use of exchanged data within debt management functions.

- Presentation by Norway (*title to be confirmed*)
- Q&A Session

12:45 - 13:45 Lunch Break

Location: Hotel's restaurant "Oleo Pazzo"

13:45 – 15:15 Group Discussion Session 1

Location: Jaszai Mari Room 1-2, Jaszai Mari Room 3-4, Fedak Sari Room

The group discussion session will provide an opportunity for all delegates to compare approaches, share experiences, and discuss outcomes in ways that enhance the use of data received through the exchange of information on foreign assets in enforcement procedures. Delegates will be allocated to the groups based on the compositions created by the IOTA Secretariat.

Key topics of group discussion:

- Early Use of Exchanged Data in the Tax Debt Lifecycle
- Barriers to Using Exchanged Information for Enforcement

15:15 – 15:45	Coffee Break ***Location: Foyer***
15:45 – 16:20	**Plenary Session: Reporting Back from Group Discussion Session 1**
	Location: Blaha Lujza Ballroom 1&2 - Rapporteurs of the groups - Discussion in the plenary session
16:20 – 17:00	**Country Experience 3: Legal and Operational Frameworks for Using Foreign Asset Information in Enforcement Procedures**
	Location: Blaha Lujza Ballroom 1&2 The effectiveness of using exchanged information often depends on the legal and operational environment in which tax administrations operate. This session will explore legislative provisions of Tax Conventions, procedural requirements, governance arrangements, and safeguards that influence the use of foreign asset information in enforcement activities. The presentation will also highlight successful frameworks and identify areas where legal and operational constraints remain significant. - Presentation "*Foreign Assets, Late Access: Why Recovery Needs a Seat at the Multilateral Table Earlier*" by Lithuania - Q&A Session
17:00	**End of Day 1**
18:15 - 20:00	**Social Programme**
	- Guided tour in Budapest
20:00 - 22:00	**Social Dinner**
	- Dinner at the restaurant "VakVarjú" (Paulay Ede street 7, 1061 Budapest)

THURSDAY, 5 NOVEMBER 2026

09:00 – 09:10 Introduction

Location: Blaha Lujza Ballroom 1&2

Recap of Day 1 and introduction to Day 2 of the workshop by the IOTA Secretariat.

- Mr Anders Obrink and Mr Alexandros Roukalis, IOTA Secretariat

09:10 – 09:50 Country Experience 3: Barriers to the Effective Use of Exchanged Information – Lessons Learned

Location: Blaha Lujza Ballroom 1&2

Many tax administrations possess valuable information on foreign assets but face difficulties in using it effectively. This session will share practical experiences regarding legal, technical, organisational, and data-related challenges. The focus of this session will be on lessons learned, solutions implemented, and recommendations for overcoming barriers that limit the practical use of exchanged information in enforcement procedures.

- Presentation by Sweden (*title to be confirmed*)
- Q&A Session

09:50 – 10:30 Country Experience 4: Integrating Exchange of Information Data into Risk Models and Debt Recovery Systems

Location: Blaha Lujza Ballroom 1&2

This session will showcase experiences in incorporating exchanged information into existing IT systems, analytical tools, and risk assessment models. The country presentation will share examples of automation, data matching, behavioural analytics, segmentation techniques, or other technological solutions that have improved case selection, prioritisation, or recovery outcomes.

- Country Presentation (*member tax administration to be confirmed*)
- Q&A Session

10:30 - 10.50 Coffee Break

Location: Group discussion rooms

10:50 – 12:00 Group Discussion Session 2

Location: Jaszai Mari Room 1-2, Jaszai Mari Room 3-4, Fedak Sari Room

The group discussion session will provide an opportunity for all delegates to compare approaches, share experiences, and discuss outcomes in ways that enhance the use of data received through the exchange of information on foreign assets in enforcement procedures. Delegates will be allocated to the groups based on the compositions created by the IOTA Secretariat.

Key topics of group discussion:

- Integrating Exchanged Data into IT Systems and Risk Models
- Cooperation in Cross-Border Debt Recovery

12:00 – 12:30	**Plenary Session: Reporting back from Group Discussion Session 2**
	Location: Blaha Lujza Ballroom 1&2 - Rapporteurs of the groups - Discussion in the plenary session
12:30 - 13:30	Lunch Break
13:30 – 14:05	**Country Experience 5: From Data to Action – Successful Use of Foreign Asset Information in Recovery Cases**
	Location: Blaha Lujza Ballroom 1&2 This session will focus on practical examples where information received through automatic or spontaneous exchange mechanisms directly contributed to successful debt recovery outcomes. Country Presentation will share concrete cases demonstrating how foreign asset information was identified, analysed, and transformed into effective enforcement action. Particular attention will be given to lessons learned, success factors, and measurable outcomes. - Presentation "*AEoI and Cross-border Assistance in the Recovery of Tax Claims*" by Hungary - Q&A Session
14:05 – 14:40	**Country Experience 6: Advanced Analytics, Risk Models and Automation in Debt Recovery**
	Location: Blaha Lujza Ballroom 1&2 Many administrations are increasingly using technology to transform large volumes of exchanged data into actionable intelligence. This session will explore how foreign asset data can be incorporated into analytical tools, risk models, and automated processes. The presentation will cover data matching, predictive analytics, segmentation models, AI-assisted analysis, and other digital solutions that support debt recovery. - Presentation "*International Information Exchange – Opportunities in Debt Enforcement – How to Automate the Process*" by Portugal - Q&A Session
14:40 – 15:20	**Country Experience 7: Strengthening International Cooperation in Cross-Border Debt Recovery**
	Location: Blaha Lujza Ballroom 1&2

Recovering debts linked to assets located abroad often requires effective cooperation between jurisdictions. This session will examine practical experiences of working with foreign tax administrations and other competent authorities. The country presentation will cover successful cooperation mechanisms, exchange of information practices, mutual assistance procedures, operational challenges, and opportunities for stronger international collaboration.

- Country Presentation TBC
- Q&A Session

15:20 – 15:45 Coffee Break

Location: Foyer

15:45 – 16:45 Panel Debate: What Needs to Change to Better Use Exchanged Information for Enforcement?

Location: Blaha Lujza Ballroom 1&2

This interactive session will bring together speakers and participants to discuss the future direction of debt recovery using exchanged information. Building on the workshop discussions, panellists will reflect on the most significant legal, operational, technical, and organisational barriers identified throughout the event and consider practical solutions for overcoming them. The goal is to identify concrete recommendations and priorities for tax administrations moving forward.

Guiding questions:

- Which barriers have the greatest impact on enforcement effectiveness?
- How can exchanged information be utilised earlier in the debt lifecycle?
- What investments in technology and analytics have the highest potential value?
- How can international cooperation be further strengthened?
- What future developments should tax administrations prepare for?

- Discussion among the Panellists
- Q&A Session

16:45 – 17:00 Summary, Evaluation, Closing Remarks

Location: Blaha Lujza Ballroom 1&2

This plenary session will include concluding statements from the IOTA Secretariat on the issues examined and discussed at the workshop.

- Mr Anders Obrink and Mr Alexandros Roukalis, IOTA Secretariat

17:00 End of the Workshop