



IOTA Annual International Conference 2026

Cybersecurity and Data Protection

in Tax Administrations

29 - 30 October 2026 | Budapest, Hungary | Hybrid

Draft Agenda

All times are to be considered Central European Time – CET/UTC+1

Wednesday, 28 October 2026

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|--------------------|---|
| 17:00-17:30 | Briefing for online speakers
<i>Location: MS Teams</i>
A briefing session for online speakers and moderators will provide the latest information about the running of the event and its sessions and clarify any questions/issues that may still be pending. |
| 18:00-18:30 | Briefing for in-person speakers, panellists and moderators
<i>Location: Rome room (1st floor), Anantara New York Palace Budapest Hotel</i>
A briefing session for speakers and moderators, who are attending the IOTA Conference in person, will provide the latest information about the running of the event and its sessions and clarify any questions/issues that may still be pending. |
| 19:00-21:00 | Welcome Reception
<i>Location: Rossini room (1st floor), Anantara New York Palace Budapest Hotel</i>
Meet and greet your fellow delegates and speakers at this cocktail reception.
Dress code: business attire. |

Thursday, 29 October 2026

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| 08:00-08:30 | Briefing for speakers, panellists and moderators
<i>Location: Rome room (1st floor), Anantara New York Palace Budapest Hotel</i>
This briefing session is dedicated to speakers and moderators who were unable to attend the session on 28 October 2026. |
| 08:30-09:30 | Registration
<i>Location: Rome Foyer (1st floor), Anantara New York Palace Budapest Hotel</i>
Information and conference materials will be available at the Information & Registration Desk. |
| 09:00-09:30 | Connection and access to the Conference by online participants
<i>Location: MS Teams</i>
Registered online participants will be able to connect before the start of the event and test the access and available functionalities of the Microsoft Teams platform. |
| 09:30-10:00 | Opening Session
Opening and Keynotes
<i>Location: Rome room (1st floor), Anantara New York Palace Budapest Hotel</i>
<i>Format: Welcoming Remarks (10 min) Keynote Speeches (20 mins)</i>
The session will offer welcoming remarks from the IOTA representatives, setting the stage for a collaborative forum focused on strengthening digital resilience and |

taxpayer trust. Following the opening addresses, distinguished keynote speakers from academia and international tax organisations will deliver visionary insights into the current global threat landscape, highlighting the critical importance of robust governance, proactive risk management and international cooperation.

Session 1

Strategy & Policy Frameworks: Building Trustworthy Digital Tax Systems

Location: Rome room (1st floor), Anantara New York Palace Budapest Hotel

Format: Presentations (60 mins) / (Q&A 10 mins)

10:00-11:30

Tax administrations are managing high-volume and sensitive data; therefore, ensuring robust cybersecurity frameworks and strong data protection practices is essential to maintaining public trust, safeguarding revenues, and ensuring continuity of operations.

This session will examine the rapidly evolving strategic and legislative landscape shaping the security of governmental systems. Bringing together leading experts from prominent international organisations, tax administrations and tech companies, the session will address emerging trends in information security management and international cybersecurity and data protection regulations. Speakers will discuss how tax administrations can align their strategies with global frameworks to mitigate risks, ensure regulatory compliance, and safeguard critical digital infrastructure. Participants will gain valuable insights into the strategic blueprints required to protect sensitive taxpayer data and maintain institutional trust in an increasingly interconnected digital world.

Networking and Refreshment Break

Walk through the IOTA Expo “Cybersecurity and Data Protection Technical Knowledge”

Location: Rome Foyer (1st floor), Anantara New York Palace Budapest Hotel

11:30-12:00

During the Break, participants are invited to visit the IOTA Exhibition, which will provide them with direct exposure to technological advancements, operational solutions and practical use cases that strengthen cyber resilience, protect critical information assets, ensure regulatory compliance, and support secure digital interactions within tax administrations.

Session 2

Governance for Cybersecurity and Data Protection: Leadership, Accountability and Coordination

Location: Rome room (1st floor), Anantara New York Palace Budapest Hotel

Format: Fireside Chat (50 mins) / Governance Challenge (10 mins)

12:00-13:00

Effective cybersecurity and data protection require more than robust technology - they demand clear leadership, shared accountability and coordinated decision-making across the entire tax administration.

This plenary will explore how senior executives, CISOs, DPOs, IT teams, business owners, internal audit and legal functions can work together to protect sensitive taxpayer information and critical digital services.

A high-level fireside chat will examine cybersecurity and data protection as executive and organisational responsibilities, addressing how leaders set priorities, define risk appetite and embed security and privacy into digital transformation. A multi-stakeholder panel will consider practical governance models, accountability and reporting lines, compliance oversight, third-party and cloud-service risks, and the secure exchange of information across borders. The session will also examine how cybersecurity and data-protection functions can move beyond organisational silos - coordinating policies, incident response and assurance activities while retaining their distinct responsibilities.

During the session, participants will be offered an interactive exercise using an online poll to resolve governance dilemmas.

13:00-13:15

Celebratory Photo

Location: TBC

The location and arrangements of the group photo will be announced during the plenary session

13:15-14:15

Networking Lunch

Location: Rome Foyer (1st floor), Anantara New York Palace Budapest Hotel

This will be an excellent opportunity to connect and network with the Conference delegates and fellow colleagues.

14:15-15:30

Session 3

Operational Practice: Prepare, Detect, Respond and Recover

Location: Rome room (1st floor), Anantara New York Palace Budapest Hotel

Format: Case Study Presentations (60 mins) | Practitioner Panel (10 mins)

Cyber resilience depends on an organisation's ability to anticipate threats, detect incidents early, respond decisively and restore critical services safely.

Through concise case-study presentations, tax administrations will share practical experiences in assessing enterprise cyber risks, managing vulnerabilities, strengthening threat monitoring and preparing for disruptive incidents.

A practitioner panel will then explore the operational realities of ransomware attacks and data breaches - from coordinating incident response and maintaining business continuity to recovering systems, communicating with stakeholders and applying lessons learned. Particular attention will be given to cooperation with national cyber authorities and international partners.

15:30-16:00

Networking and Refreshment Break

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16:00-17:00

Session 4

People as a Line of Defence: Training, Awareness and Cyber Culture

Location: Rome room (1st floor), Anantara New York Palace Budapest Hotel

Format: Enlightening Presentations (40 mins) | Fireside Chat (20 mins)

Technology alone cannot protect a tax administration—its people must be equipped and empowered to recognise risks, make secure decisions and act when something goes wrong.

Through dynamic, enlightening presentations, tax administrations will showcase approaches to role-based learning for executives, IT specialists and frontline staff, alongside practical experiences with phishing simulations, secure handling of taxpayer information and awareness campaigns.

A concluding fireside chat will explore how administrations can move beyond compliance-focused training to build a lasting culture of security and privacy. The discussion will consider how to measure behavioural change, encourage timely reporting without fear of blame and embed good practices into everyday work.

19:00-22:00

Gala Dinner

Location: Budapest city (further details will be provided close to the start of the event)

Friday, 30 October 2026

09:00-09:30

Connection and access to the Conference by online participants

Location: MS Teams

Registered online participants will be able to connect before the start of the event and test the access and available functionalities of the Microsoft Teams platform.

09:30-11:00

Session 5

Parallel Sessions

Location: Rome room, Venice room, Prague room (1st floor), Anantara New York Palace Budapest Hotel

Aiming to support collaborative approaches, this session will facilitate practical, interactive peer exchange sessions on national practices and key findings from the Conference presentations to enhance cybersecurity resilience and data protection. Four core pillars of the Conference: 1) Strategic/Regulatory/Governance Frameworks, 2) Operational Practice, 3) People and 4) Technology, will be further analysed, translating them into practical institutional tools that participants can adapt after the Conference.

The three parallel sessions will approach the Conference topics, respectively:

- **Session 5A: Strategy, Governance and Compliance**
Turning frameworks into accountable and implementable institutional arrangements
- **Session 5B: Incident Readiness, Response and Collaboration**
Strengthening operational resilience before, during and after a significant cyber or data incident
- **Session 5C: People, Technology and Secure Innovation**
Combining skilled personnel, organisational awareness and modern technology to support secure digital services

11:00-11:30

Networking and Refreshment Break

Walk through the IOTA Expo “Cybersecurity and Data Protection Technical Knowledge”

Location: Rome Foyer (1st floor), Anantara New York Palace Budapest Hotel

During the Break, participants are invited to visit the IOTA Exhibition, which will provide them with direct exposure to technological advancements, operational solutions and practical use cases that strengthen cyber resilience, protect critical information assets, ensure regulatory compliance, and support secure digital interactions within tax administrations.

11:30-12:00

Session 6

Feedback from Parallel Sessions: What Can Tax Administrations Apply?

Location: Rome room (1st floor), Anantara New York Palace Budapest Hotel

Format: Report-Presentations (30 mins)

This plenary will bring the outcomes of the parallel sessions back to the conference audience, turning focused discussions into shared and actionable learning. Each group will deliver a concise presentation highlighting major findings, practices that other tax administrations can adapt, and priorities for future cooperation.

The session will identify common challenges, practical solutions and concrete next steps for strengthening cybersecurity, protecting taxpayer information and building more resilient tax administrations.

Session 7

Technology Spotlight – Solutions for Resilient Tax Administrations

Location: Rome room (1st floor), Anantara New York Palace Budapest Hotel

Format: Presentations (60 mins) | Fireside Chat (20 mins)

12:00-13:20

How can emerging technologies be translated into practical solutions for more secure and resilient tax systems?

This session will feature demonstrations and real-world use cases, focusing on how technologies can strengthen identity and privileged-access management, protect sensitive taxpayer data, improve threat monitoring and automate incident response. The session will also explore privacy-enhancing technologies, secure cloud architecture and AI-supported threat detection.

A concluding fireside chat will provide practical insights into selecting and deploying solutions that address genuine risks, complement effective governance and support the secure digital transformation of tax administrations.

Session 8

Future Perspectives: Building Secure, Trusted and Future-Ready Tax Administrations

Location: Rome room (1st floor), Anantara New York Palace Budapest Hotel

Format: Panel Conversation (30 mins) | Audience Reflection (10 mins)

13:20-14:00

As tax administrations accelerate digital transformation, they must prepare for an increasingly complex landscape shaped by evolving cyber threats, artificial intelligence, cloud technologies, expanding data ecosystems and changing regulatory expectations. This forward-looking closing session will explore how administrations can anticipate emerging risks while continuing to innovate, protect taxpayer information and maintain public trust.

A future-focused panel conversation will bring together senior leaders and experts to identify the capabilities, partnerships and policy priorities tax administrations will need in the years ahead.

The discussion will be followed by an interactive audience reflection, inviting participants to identify the most important action for future readiness.

Closing Session

14:00-14:15

Location: Rome room (1st floor), Anantara New York Palace Budapest Hotel

The session will conclude with key conference takeaways and a call for continued cooperation, knowledge-sharing and capacity-building across the IOTA community.

Closing of the IOTA Expo “Cybersecurity and Data Protection Technical Knowledge”

14:15-15:15

Location: Rome Foyer (1st floor), Anantara New York Palace Budapest Hotel

Participants are invited to have a final visit to the IOTA Exhibition, which will provide them with direct exposure to technological advancements, operational solutions and practical use cases that strengthen cyber resilience, protect critical information assets, ensure regulatory compliance, and support secure digital interactions within tax administrations.

Networking Lunch

14:15-15:15

Location: Rome Foyer (1st floor), Anantara New York Palace Budapest Hotel

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15:15

End of the Conference