Seamless Taxation Through Data and Interoperability

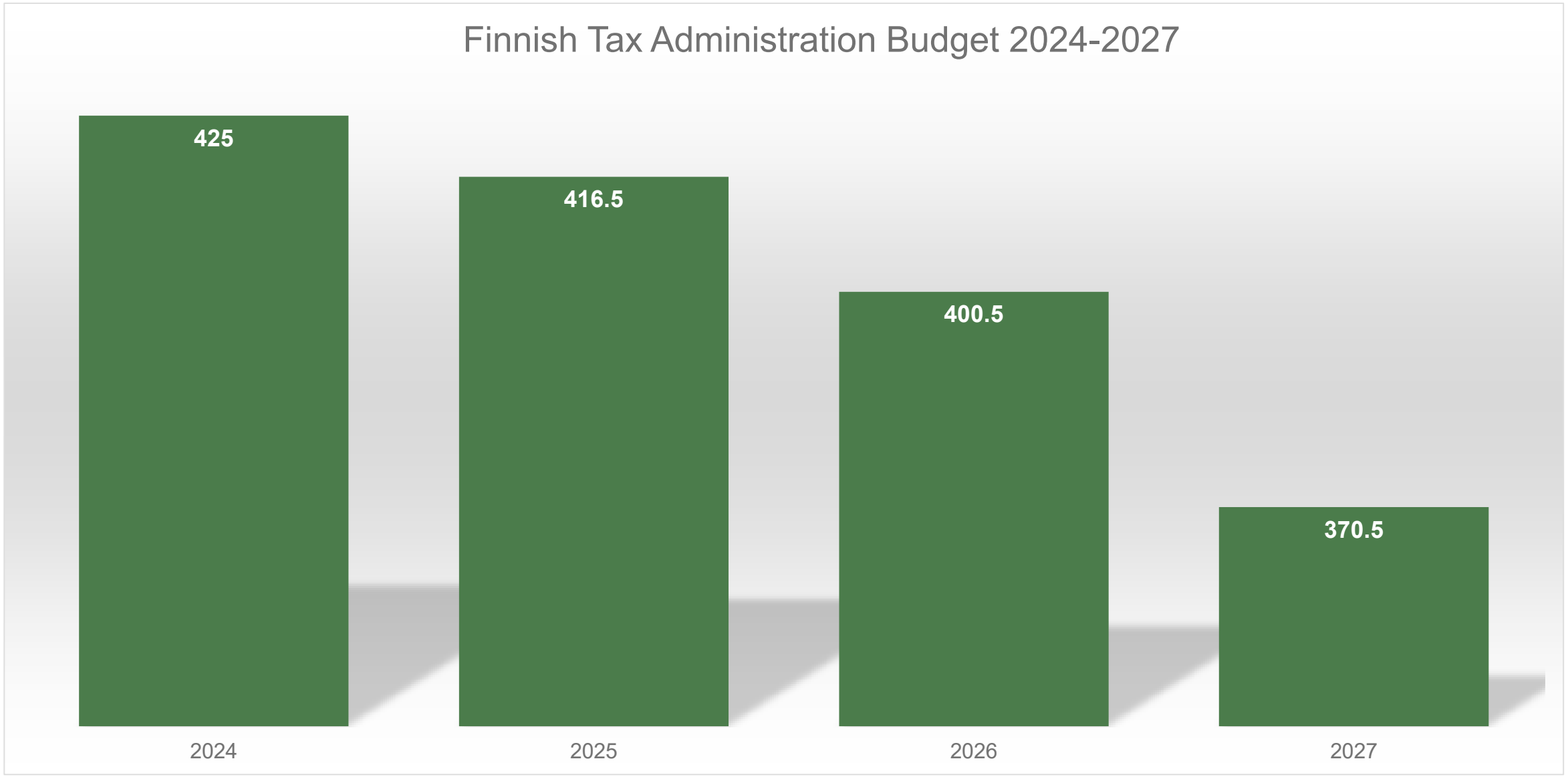


Eveliina Hannula, Director, Finnish Tax Administration

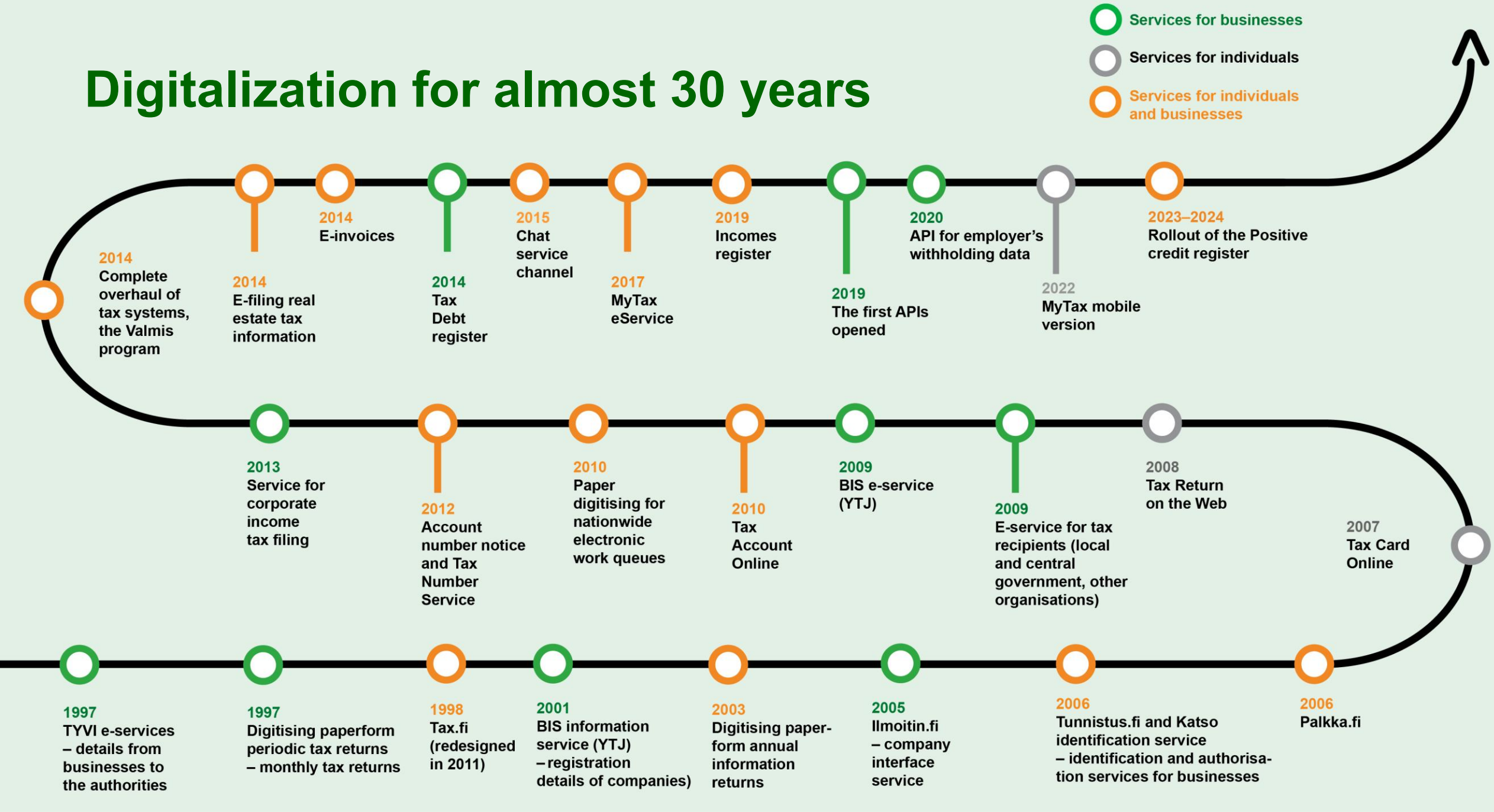
Finland is a society of high trust

- Societal contract has been strong
  - 70% of citizens are happy to pay taxes
  - 84% of citizens think tax evasion is wrong
  - Tax gap of 3% (VAT, 600 meur)
- Will societal contract remain strong as financing needs change?
  - Small, aging population
  - In the period of slow growth and tight public finances




Finnish Tax Administration Budget 2024-2027
425
416.5
400.5
370.5
2024
2025
2026
2027

Digitalization for almost 30 years



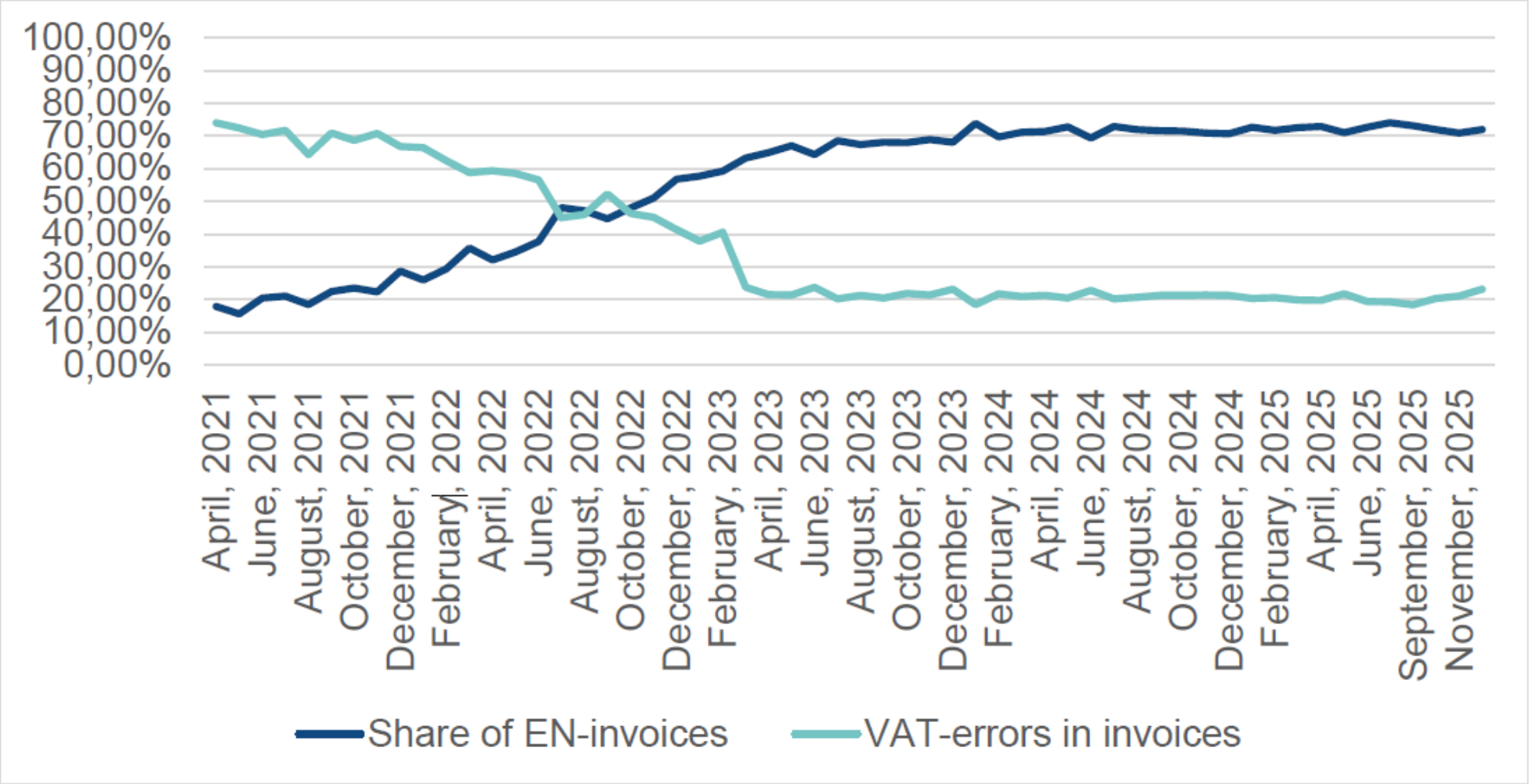
Digital Transformation Is Bigger Than Any Single Digital Reform

- **Major digital initiatives** — for example only in EU: ViDA, EU Inc, EUDIW, EBW, Digiomnibus, and the EU Customs DataHub reshaping the landscape
- **Digital transformation** means more than **digitalization**
- **Digital transformation extends beyond tax** — AI and broader technological developments are accelerating change across sectors
- **Data volumes are exploding** — world now generates more data in a single day than existed in total around the year 2000*

*Source: IDC, Data Age 2025 (2018)



Standardization Drives Compliance

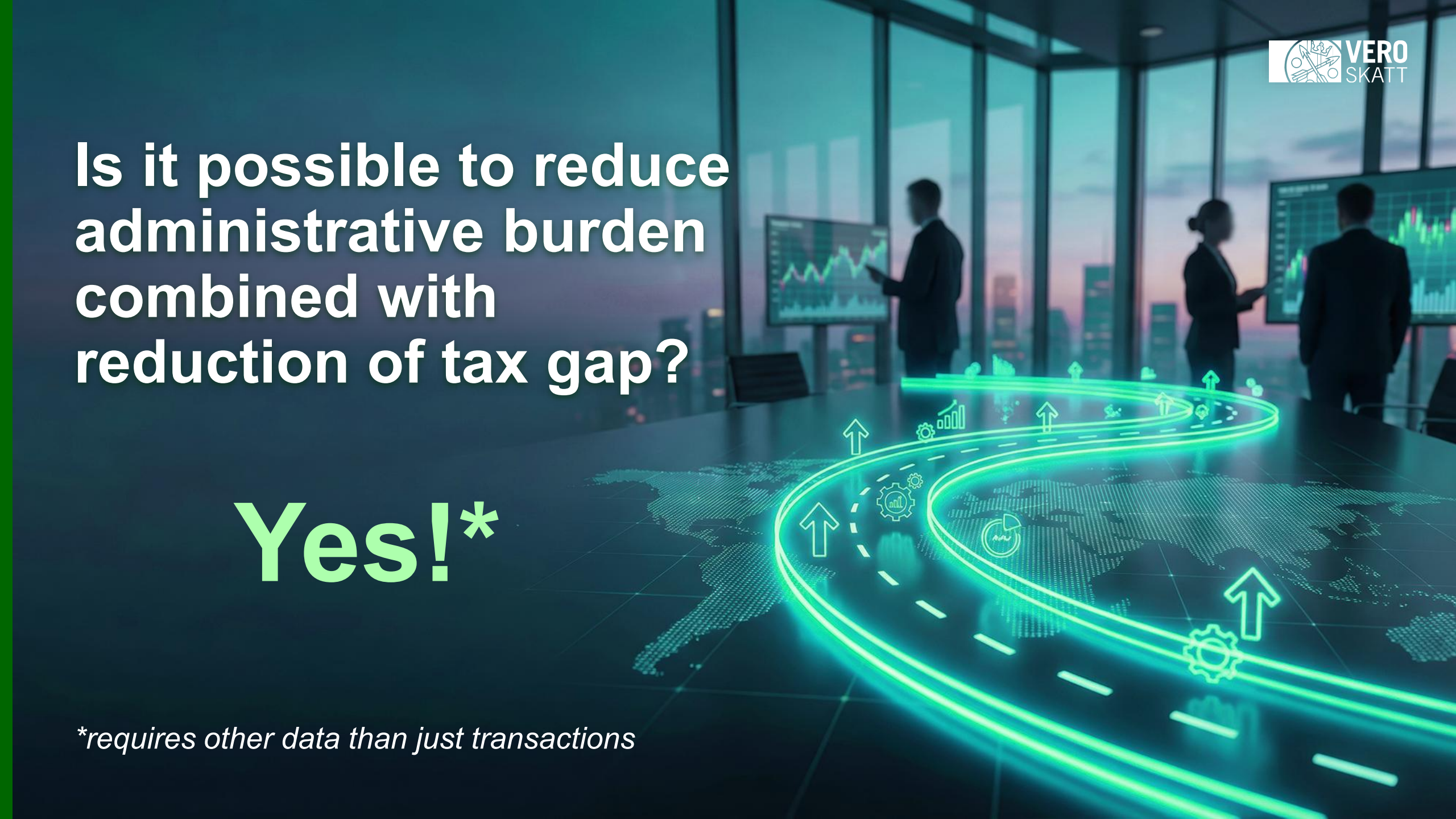


Source: State Treasury of Finland (2026), E-invoicing Dashboard Report, 28 May 2026.

Is it possible to reduce administrative burden combined with reduction of tax gap?

Yes!*

*requires other data than just transactions



Current Tax Reporting for Companies

Accounting is produced in the company's own system

Retrieval and compilation of data required for different tax returns

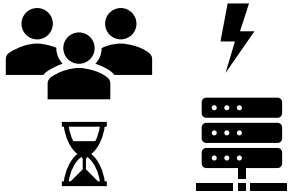
Submitting returns through various channels

Correcting return data both to the Tax Administration and back into the company's systems

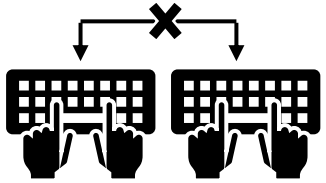
Checking and monitoring the status of the return



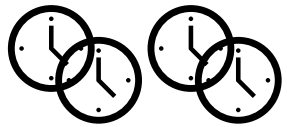
- Mechanical filling, previewing and submitting of VAT and income tax returns: **270,000 workdays per year**
- Logging into electronic services: **10,000 workdays per year**
- Clarification requests and follow-up tasks due to reporting errors in VAT and income tax returns: **30,000 cases per year**



Burden on systems and people

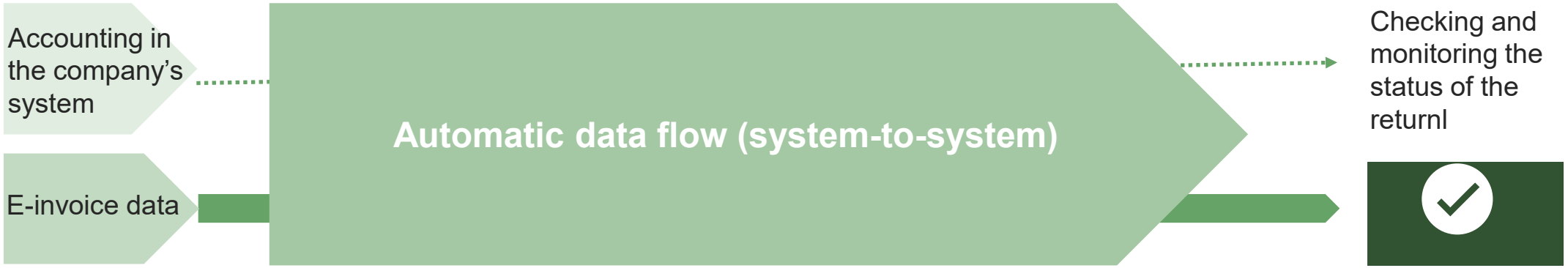


Manual work and duplicated processes



Delays caused by multiple process steps

Target State of Tax Reporting for Companies



- **Direct data flow** from the company's system
- **No separate compilation** of reporting data
- **Process automation** increases efficiency and reduces errors

Systems communicate with each other

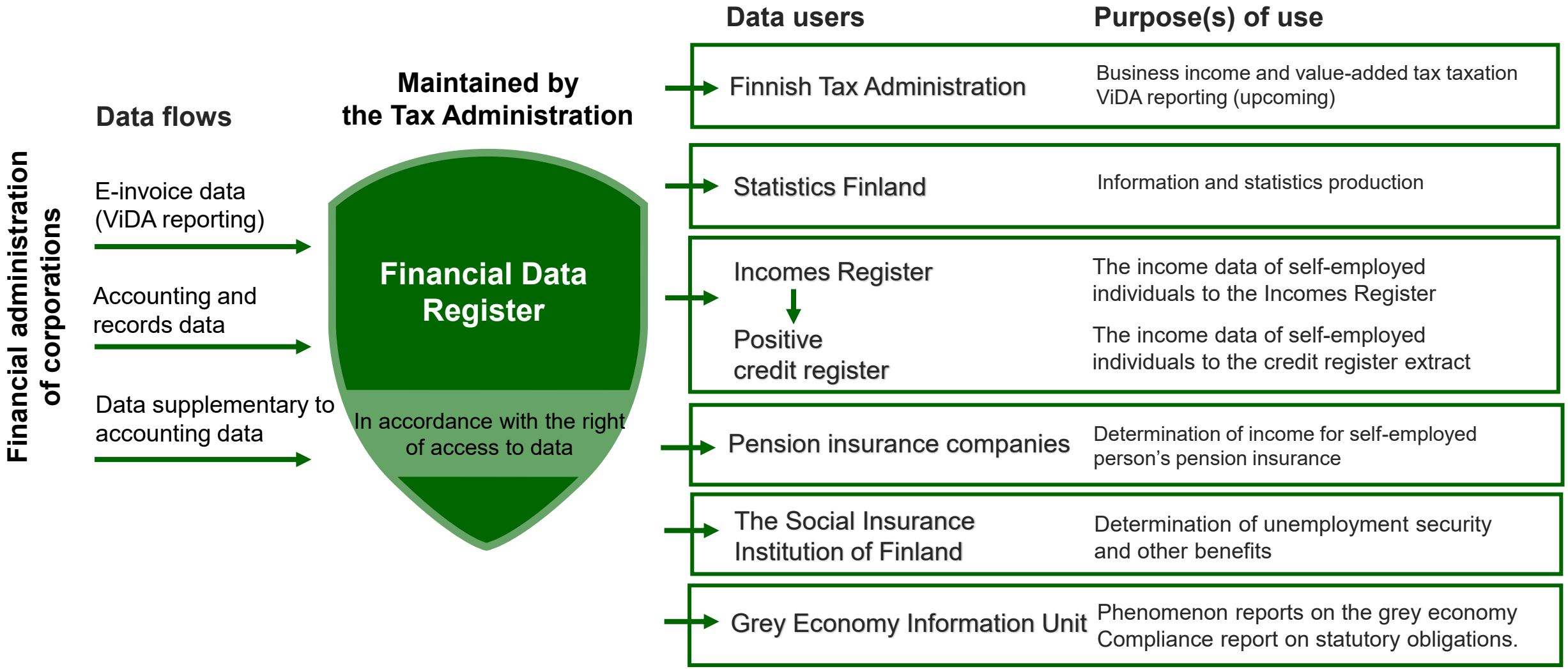
Less manual work and fewer errors

Better data for analysis

80% of companies' regulatory reporting consists of **tax reporting**

Source: Ministry of Finance (2019), Talousraportointi – Päällekkäisraportointia ja hallinnollista taakkaa?

Possibility for Future Data Model in Finland



v. 17.9.25

Wider Interoperability Within Reach?

- **Shared taxonomies** could enable one source for regulatory reporting
- **Semantic harmonization** would reduce overlapping and enhance quality
- **AI-ready financial data** should unlock smarter services across tax and the wider public sector
- **Harmonised data models** could be achieved by aligning the underlying data sources and structures rather than harmonising legislation



Leading the Change — Not Chasing It

- **Digital transformation** is only **accelerating** and the **role of tax administrations** is fundamentally shifting
- **Interoperable, high-quality data** is becoming the **core enabler** across **taxation, forecasting and policymaking**
- Our **ability to adapt** determines how fully we can leverage this transformation


























For You.

VERO SKATT